

What is MOPAN?

The Multilateral Organisation Performance Assessment Network (MOPAN) is an independent network of 21 members and observers with a mission to improve the effectiveness of the multilateral system.

MOPAN's goal is to improve information for domestic accountability, enable member and organisational learning, and inform stakeholder decision-making.

Since 2002, MOPAN carries out joint assessments using a single methodology to assess the performance of multilateral organisations.

In 2021, MOPAN established the study series, *Lessons in Multilateral Effectiveness*, to analyse system-wide issues reflecting member's interests in order to inform policy decisions, fulfil accountability and foster learning.

MOPAN supports multilateral organisations by

- **Contributing to organisational learning** in and among multilateral organisations, their direct clients/partners and other stakeholders.
- **Undertaking analyses of systemic issues facing the multilateral system** to inform members' dialogue with multilateral organisations, and to help improve their organisation performance and effectiveness.
- **Developing and disseminating organisational performance standards** in diverse organisational performance areas based on its unique position in the multilateral system.
- **Highlighting multilateral organisations' best practices** in diverse thematic areas such as combatting sexual exploitation and harm, and developing effective responses to climate change.

“

... a powerful political tool ... a good example of how common tools for accountability have evolved and how important they are.

Susanna Moorehead
Chair, OECD Development Assistance Committee

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[MOPAN's methodology] is a serious attempt to provide a systematic data-driven approach to assess...organisational strength and performance...

The Brookings Institution

MOPAN members

As at 1 January 2022, MOPAN has 20 members.



* the European Union and Qatar are observers.

MOPAN member benefits

- **Privileged access** to multilateral organisations and to MOPAN's work.
- **Greater visibility** and influence in shaping the direction of the multilateral system.
- A collaborative platform that **facilitates peer-learning and knowledge-sharing** with experts.
- **Setting strategic direction** for multilateral organisations, enhancing member's influence in defining performance benchmarks.
- **High value for money**, with a limited annual contribution for comprehensive, professional assessments using international standards and best practices.
- A consensus-based approach to governance which ensures **all members have equal voice** in selection of MOs for assessment and methodological development.

MOPAN Assessments

MOPAN has conducted

90
Assessments of

35
different organisations

20
Annual Surveys
2003-08

26
MOPAN 3.0
Assessments
2015-18

26
Common Approach
Assessments
2009-14

11
MOPAN 3.1
Assessments
2019-20

● [Click here for the complete list of assessed organisations \(Section 14: Operations\).](#)

How does MOPAN select organisations for assessment?

The MOPAN Steering Committee selects organisations in line with the following criteria:

Relevance: the relative importance of an organisation to MOPAN in terms of development finance and political importance.

Timing: matching the timing of assessments and their findings with the organisations' strategic calendars and members information requirements, as well as ensuring organisations are assessed on a regular basis.

Thematics: clustering assessments of similar types of organisations, or with a similar thematic focus, in order to support work on system-wide issues.

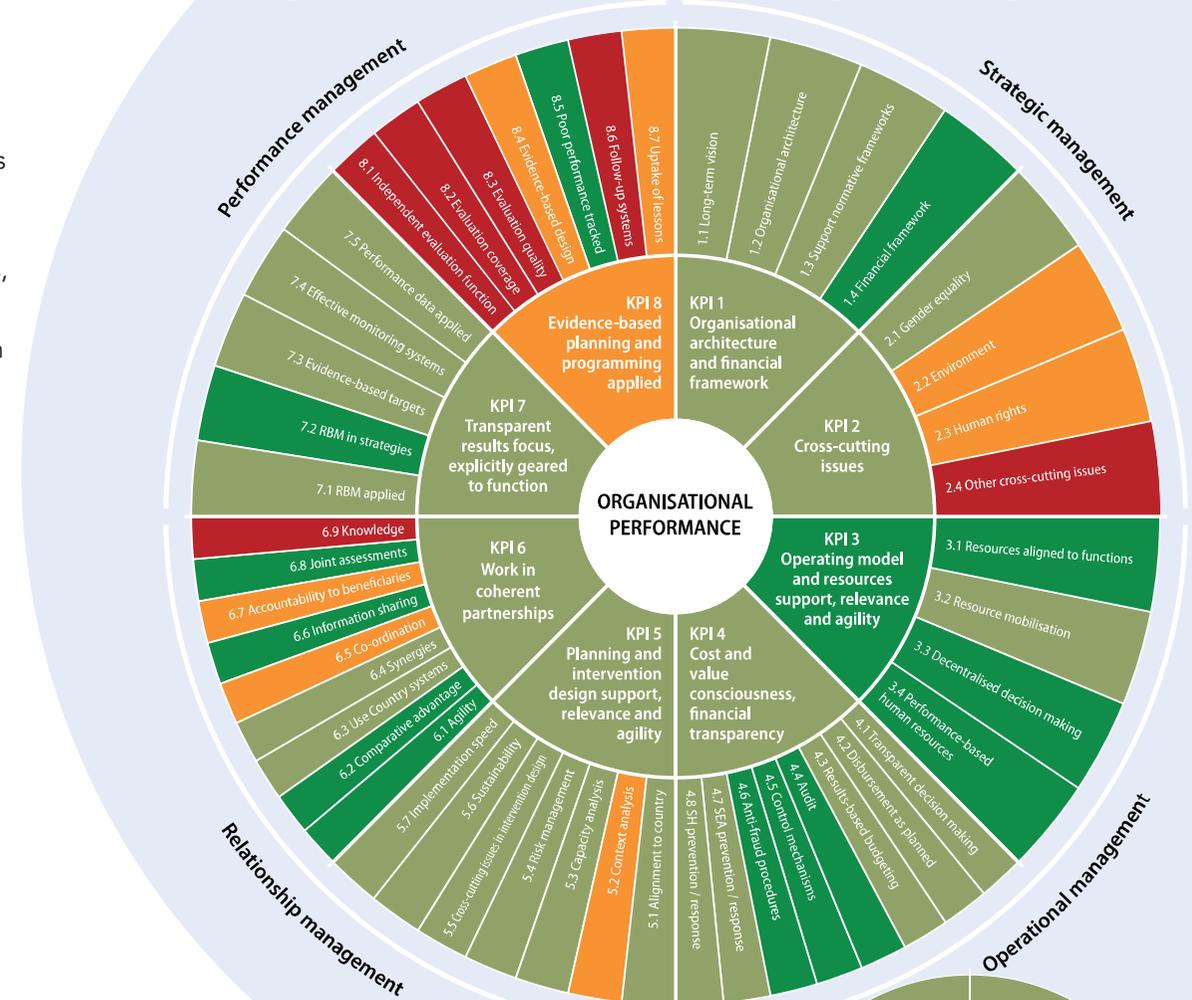
Since its establishment, MOPAN has assessed 35 organisations. In 2022, MOPAN is assessing AfDB, EBRD, GF, IDB, IFC, UNAIDS and IDA-IBRD.

MOPAN Assessment Methodology

MOPAN assesses multilateral organisation's performance across five performance areas. Four areas—strategic, operational, relationship and performance management—relate to organisational effectiveness. The fifth reports on achievement of results. MOPAN draws on three lines of evidence—documents, interviews and surveys—to **create a comprehensive picture of organisational performance**.

MOPAN's methodology evolves to remain relevant and reflect global concerns. The most recent version of MOPAN's methodology was introduced in 2020, and includes integrated measures around the 2030 Agenda, UN Development System Reform, and Preventing and Responding to Sexual Exploitation, Abuse and Harassment (SEAH).

Organisational Performance Rating Summary



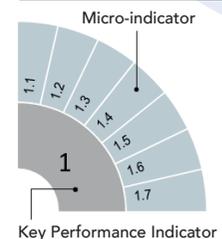
MOPAN report's findings will contribute to enhancing the efficiency, effectiveness, and relevance of UNESCO in support of Member States' effective implementation of the 2030 Agenda.

Audrey Azoulay
Director General,
UNESCO

MOPAN methodology, assessments, analytical studies, and reports are publicly available at www.mopanonline.org.

+33 (0)1 45 24 82 00
secretariat@mopanonline.org
@MOPANnetwork
@MOPAN

How to read these charts



- **Highly satisfactory** (3.51-4.00)
- **Satisfactory** (2.51-3.50)
- **Unsatisfactory** (1.51-2.50)
- **Highly unsatisfactory** (0-1.50)
- **No evidence / Not assessed**

